

National Central Cooling Company PJSC

REVIEW REPORT AND INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTH PERIOD ENDED 30 JUNE 2025



Interim condensed consolidated financial statements For the six month period ended 30 June 2025

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REPORT ON REVIEW OF INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

TO THE BOARD OF DIRECTORS OF NATIONAL CENTRAL COOLING COMPANY PJSC

Introduction

We have reviewed the accompanying interim condensed consolidated financial statements of National Central Cooling Company PJSC (the "Company") and its subsidiaries (together referred to as the "Group") as at 30 June 2025, comprising of the interim consolidated statement of financial position as at 30 June 2025, and the related interim consolidated statements of profit or loss and comprehensive income for the three and six month periods then ended and the related interim consolidated statement of changes in equity and cashflows for the six month period then ended and explanatory notes. Management is responsible for the preparation and fair presentation of these interim condensed consolidated financial statements in accordance with International Accounting Standard (IAS) 34 "Interim Financial Reporting". Our responsibility is to express a conclusion on these interim condensed consolidated financial statements based on our review.

Scope of review

We conducted our review in accordance with the International Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed consolidated financial statements are not prepared, in all material respects in accordance with IAS 34, "Interim Financial Reporting".

For Ernst & Young

Ahmad Al Dali

Registration No. 5548

7 August 2025

Abu Dhabi, United Arab Emirates



NATIONAL CENTRAL COOLING COMPANY PJSC Interim consolidated statement of profit or loss (unaudited) For the six month period ended 30 June 2025

			onths ended June		ths ended June
		2025	2024	2025	2024
	Notes	AED'000	AED'000	AED'000	AED'000
Revenue	5	642,680	611,447	1,108,589	1,079,551
Direct costs		(345,942)	(322,964)	(576,448)	(552,598)
Gross profit	-	296,738	288,483	532,141	526,953
Administrative and other expenses		(63,719)	(69,968)	(138,335)	(146,403)
Operating profit	(4	233,019	218,515	393,806	380,550
Finance costs	15	(66,536)	(58,425)	(113,865)	(117,544)
Finance income		7,870	4,588	18,459	24,230
Other gains and losses, net		4,702	1,326	5,209	1,879
Share of results of associates and joint ventures, net		6,485	11,956	14.549	18,196
Profit before tax	-	185,540	177,960	318,158	307,311
Income tax expense	16	(15,985)	(13,435)	(27,093)	(23,474)
Profit for the period	_	169,555	164,525	291,065	283,837
Attributable to:					
Equity holders of the Company		160,284	156,890	275,716	269,024
Non-controlling interest		9,271	7,635	15,349	14,813
TON COMPONING WAYAGO		169,555	164,525	291,065	283,837
Total basic and diluted earnings per share attributable to ordinary equity holders of the Company (AED)	7	0.056	0.055	0.097_	0.095



Interim consolidated statement of comprehensive income (unaudited) For the six month period ended 30 June 2025

	Three mor			ths ended June
-	2025 AED'000	2024 AED'000	2025 AED'000	2024 AED'000
Profit for the period	169,555	164,525	291,065	283,837
Other comprehensive (loss) income				
Other comprehensive (loss) income that may be reclassified to profit or loss in subsequent periods, net of tax				
Exchange difference on translation of foreign operations	2,410	(1,133)	766	(3,975)
Net movement in fair value of derivatives in cash flow hedges Share of changes in fair value of derivatives	(8)	(29,398)	(23,392)	(45,495)
of an associate and a joint venture in cash flow hedges	(1,572)	912	(4,795)	15,396
-	830	(29,619)	(27,421)	(34,074)
Total comprehensive income, net of tax	170,385	134,906	263,644	249,763
Attributable to:				
Equity holders of the Company	161,114	127,271	248,295	234,950
Non-controlling interest	9,271	7,635	15,349	14,813 249,763
	170,385	134,906	263,644	249,703



NATIONAL CENTRAL COOLING COMPANY PJSC Interim consolidated statement of financial position As at 30 June 2025

		30 June 2025	31 December 2024
		(Unaudited)	(Audited)
ASSETS	Notes	AED'000	AED'000
Non-current assets	8	4,476,186	4,449,578
Property, plant and equipment Capital work in progress	8	275,947	306,576
Right-of-use assets		269,020	252,936
Intangible assets		3,933,359	3,981,139
Investments in associates and joint venture	es	619,871	622,420
Finance lease receivables	9	2,397,136	2,444,732
Long term deposits	10	8,089	9,538
_		11,979,608	12,066,919
Current assets		78,311	74,195
Inventories Trade and other receivables		735,190	615,207
Finance lease receivables	9	325,514	338,440
Cash and bank balances	ú	880,712	1,022,776
		2,019,727	2,050,618
Total assets		13,999,335	14,117,537
EQUITY AND LIABILITIES			
Equity		2 0 4 5 2 5 1	2 046 271
Share capital		2,845,271	2,845,271
Treasury shares		(3,314) 625,728	(3,314) 625,728
Statutory reserve Retained earnings		2,666,147	2,831,012
Foreign currency translation reserve		401	(365)
Cash flow hedge reserve		17,038	45,225
Equity attributable to the equity holders	s of the Company	6,151,271	6,343,557
Non-controlling interests	•	608,289	618,313
Total equity		6,759,560	6,961,870
Liabilities			
Non-current liabilities			
Trade and other payables		312,821	331,580
Interest bearing loans and borrowings	12	129,860	133,380
Non-convertible bonds and sukuk	14	4,386,050	1,824,082
Deferred tax liabilities	16	353,417	360,941 139,944
Lease liabilities		153,323 52,277	50,179
Employees' end of service benefits		5,387,748	2,840,106
		3,367,740	2,010,100
Current liabilities			501.252
Trade and other payables	16	752,049	701,373
Income tax payable	16 12	95,127 17,202	63,912 1,911,230
Interest bearing loans and borrowings Islamic financing arrangement	12	17,202	640,666
Lease liabilities	15	51,465	51,914
Non-convertible bonds and sukuk	14	936,184	946,466
THE SOLL STATE OF THE SERVICE		1,852,027	4,315,561
Total liabilities		7,239,775	7.155.667
Total equity and liabilities		13,999,335	14,117,537
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			100
Dr. Bakheet Al Katheeri	Khalid Abdulla Al Marzooqi		Wahedi
Chairman	Chief Executive Officer	Chief	Financial Officer



NATIONAL CENTRAL COOLING COMPANY PJSC Interim consolidated statement of changes in equity For the six month period ended 30 June 2025

	Total equity AED '000	6,943,242 283,837 (34,074)	249,763	(441,016)	(27,207)	7,897	6,732,679	6,961,870	(27,421)	263,644	(440,581)	(3,072)	(24,000)	1,699	6,759,560
	Non – controlling interests AED '000	625,715 14,813	14,813	ě	(27,207)	7,897	621,218	618,313		15,349	•	(3,072)	(24,000)	1,699	608,289
14	Total AED '000	6,317,527 269,024 (34,074)	234,950	(441,016)	200	•:1	6,111,461	6,343,557	(27,421)	248,295	(440,581)	E	uĒ.	•	6,151,271
	Cumulative changes in fair value of derivatives in cash flow hedges AED '000	146,101	(30,099)	*			116,002	45,225	(28,187)	(28,187)		c	•		17,038
Сотрапу	Foreign currency translation reserve AED '000	1,932	(3,975)	•	9U	•13	(2,043)	(365)	992	992		r	•6		401
Attributable to equity holders of the Company	Retained earnings AED '000	2,762,076 269,024	269,024	(441,016)	á	*	2,590,084	2,831,012		275,716	(440,581)	<u> </u>	ē	•	2,666,147
ttributable to equ	Statutory reserve AED '000	565,453	0		(i)	•	565,453	625,728		٠	•	٠	9)	ı	625,728
Αı	Treasury shares AED'000	(3,296)		ě	•	•	(3,296)	(3,314)				*	ě	•	(3,314)
	Issued capital AED '000	2,845,261	1	•		•	2,845,261	2,845,271		•	•	Ĭ.	ï		2,845,271
		At 1 January 2024 (audited) Profit for the period Other comprehensive income for the period	Total comprehensive income for the period	Dividend paid to ordinary shareholders (note 19)	Dividend paid to non-controlling interests	Additional minority contribution in a subsidiary	At 30 June 2024 (unaudited)	At 1 January 2025 (audited)	Other comprehensive income (loss)for the period	Total comprehensive income for the period	Dividends (note 19)	Dividend paid to non-controlling interests	controlling interest	Additional minority contribution in a subsidiary	At 30 June 2025 (unaudited)

The attached notes 1 to 24 form part of the interim condensed consolidated financial statements.



NATIONAL CENTRAL COOLING COMPANY PJSC Interim consolidated statement of cash flows (unaudited) For the six month period ended 30 June 2025

			nths ended June
	_	2025	2024
	Notes	AED'000	AED'000
Operating activities			
Profit before tax		318,158	307,311
Non-cash adjustments:	_		100.014
Depreciation of property, plant and equipment	8	107,319	100,013
Depreciation of right-of-use assets		16,218	15,267
Amortisation of intangible assets	-	54,137	51,695
Finance lease income	9	(117,407)	(119,444)
Share of results of associates and joint ventures		(14,549)	(18,196)
Provision for employees' end of service benefits		4,102	4,795
Finance income	1.5	(18,459)	(24,230)
Finance costs	15	113,865	117,544
Other income and charges	_	(5,209)	(1,879)
Operating cash flows before changes in working capital		458,175	432,876
Working capital changes:		4440	(1,000)
Inventories		(4,116)	(1,089)
Trade and other receivables		(143,663)	(60,160)
Trade and other payables	_	(34,849)	(51,547)
Cash generated from operations		275,547	320,080
Lease rentals received	9	177,929	174,739
Employees' end of service benefits paid	-	(2,004)	(460)
Net cash flows generated from operating activities	_	451,472	494,359
Investing activities		((7,500)
Purchase of property, plant and equipment	8	(6,847)	(7,590)
Payments for capital work in progress		(52,763)	(94,671)
Payment for Intangibles		(6,357)	4.020
Dividends from associates and joint ventures		6,110	4,029 2,052
Long term deposits matured		1,449	2,032
Proceeds from liquidation of associate		6,039 23,018	21,298
Finance income received	-	(29,351)	(74,882)
Net cash flows used in investing activities	-	(29,351)	(74,862)
Financing activities		(1,907,574)	(7,130)
Interest bearing loans and borrowings repaid		5,218	7,832
Interest bearing loans and borrowings drawn		(11,018)	(759,061)
Sukuk repurchased Proceeds from issuance on sukuk		2,570,750	(757,001)
Islamic financing arrangement repaid		(641,306)	_
Principal portion of lease payments		(19,373)	(29,956)
Finance costs paid		(94,928)	(102,857)
Additional minority contribution in subsidiary		1,699	7,897
Dividends paid to shareholders		(440,581)	(441,016)
Repayment of shareholder contribution to non-controlling		()	()
interest		(24,000)	;;
Dividends paid to non-controlling interests		(3,072)	(27,207)
Net cash flows used in financing activities	_	(564,185)	(1,351,498)
Net decrease in cash and cash equivalents		(142,064)	(932,021)
Cash and cash equivalents at 1 January		1,022,776	1,509,804
Cash and cash equivalents at 30 June	11	880,712	577,783



Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

1 GENERAL INFORMATION

National Central Cooling Company PJSC ("Tabreed" or the "Company") is registered in the United Arab Emirates as a Public Joint Stock Company pursuant to the UAE Federal Law No. (32) of 2021 and is listed on the Dubai Financial Market. The Company's registered office is located at P.O. Box 32444, Dubai, United Arab Emirates.

These interim condensed consolidated financial statements include the results of operations and financial position of the Company and its subsidiaries (together referred to as the "Group").

The principal activities of the Group are supply of chilled water, operation and maintenance of plants, construction of secondary networks, manufacturing of pre-insulated pipes and design and supervision consultancy.

The Group's non-convertible bonds and sukuk are listed on the London Stock Exchange (note 14).

2 BASIS OF PREPARATION

2.1 Statement of compliance

The interim condensed consolidated financial statements of the Group are prepared in accordance with International Accounting Standard (IAS) 34 "Interim Financial Reporting".

The interim condensed consolidated financial statements are prepared under the historical cost basis, except for derivative financial instruments which are measured at fair value.

The interim condensed consolidated financial statements have been presented in United Arab Emirates Dirham (AED), which is the reporting currency of the Group and the functional currency of the Company. All values are rounded to the nearest thousand (AED '000) except otherwise indicated.

The interim condensed consolidated financial statements do not include all information and disclosures required in the annual consolidated financial statements prepared in accordance with International Financial Reporting Standards and should be read in conjunction with the Group's annual consolidated financial statements for the year ended 31 December 2024. In addition, results for the six month period ended 30 June 2025 are not necessarily indicative of the results that may be expected for the financial year ending 31 December 2025.

2.2 Basis for consolidation

The interim condensed consolidated financial statements of the Group comprise the financial information of the Company and its subsidiaries.

Control is achieved when the Group:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.



Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

2 BASIS OF PREPARATION (continued)

2.2 Basis for consolidation (continued)

When the Group has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally.

The Group considers all relevant facts and circumstances in assessing whether or not the Group's voting rights in an investee are sufficient to give it power, including:

- the size of the Group's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Group, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Group has, or does not have, the
 current ability to direct the relevant activities at the time that decisions need to be made, including
 voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the period are included in the interim condensed consolidated statement of profit or loss from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

When the Group loses control of a subsidiary, a gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets and liabilities of the subsidiary and any non-controlling interests. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable IFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under IFRS 9, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.



2 BASIS OF PREPARATION (continued)

2.2 Basis for consolidation (continued)

Details of the Company's subsidiaries as at 30 June 2025 and 31 December 2024 were as follows:

Chilled water segment	Country of incorporation		ntage of lding	Principal activities
Chined Water Segment		30 Jun 2025	31 Dec 2024	
National Central Cooling Company	UAE	100	100	Sale of chilled water
Ras Al Khaimah LLC Summit District Cooling LLC	UAE	100	100	Sale of chilled water
Bahrain District Cooling Company BSC (C)	Bahrain	99.8	99.8	Sale of chilled water
Tabreed Oman SAOC	Oman	60.5	60.5	Sale of chilled water
Prime District Cooling LLC	UAE	75	75	Sale of chilled water
S&T Cool District Cooling Company - Sole Proprietorship LLC	UAE	100	100	Sale of chilled water
Tabreed Amaravati District Cooling Private Limited	India	75	75	Sale of chilled water
Tabreed Capital Med for Infrastructure and Central Cooling Services LLD	Egypt	100	100	Sale of chilled water
Kattameya D5 Infrastructure and Central Cooling Services LLD	Egypt	60	60	Sale of chilled water
Tabreed Al Mouj SPC	Oman	61	61	Sale of chilled water
Downtown DCP LLC	UAE	80	80	Sale of chilled water
Tabreed Sustainable City Limited	UAE	100	100	Sale of chilled water
Saadiyat District Cooling LLC	UAE	100	100	Sale of chilled water
Saadiyat Cooling LLC	UAE	100	100	Sale of chilled water
Al Wajeez Development Company PJSC	UAE	100	100	Sale of chilled water



2 BASIS OF PREPARATION (continued)

2.2 Basis for consolidation (continued)

Value chain business segment:	Country of incorporation		atage of ding 31 Dec 2024	Principal activities
Gulf Energy System Company LLC	UAE	100	100	Construction of secondary networks
Tabreed Operation & Maintenance Zones Cooling Stations Company LLC	UAE	100	100	Operation and maintenance of plants
Emirates Preinsulated Pipes Industries LLC	UAE	65.2	65.2	Manufacturing of pre- insulated pipes
CoolTech Energy Water Treatment LLC	UAE	100	100	Water treatment services and sale chilled water related products
Sahara Cooling and Air-Conditioning LLC	UAE	51	51	Supervision services
Tasleem Metering and Payment – Collection Sole Proprietorship LLC	UAE	100	100	Billing and collection of chilled water charges
Cooltech Water Treatment LLC	UAE	100	100	Water treatment services and sale chilled water related
Cooltech Water Service L.L.C.	UAE	100	100	Water treatment services and sale chilled water related
Tabreed Energy Service L.L.C.	UAE	100	100	Building energy efficiency service



2 BASIS OF PREPARATION (continued)

2.2 Basis for consolidation (continued)

Others – Unallocated:	Country of incorporation	Percents holdi 30 Jun 2025	_	Principal activities
Tabreed Holdings WLL	Bahrain	100	100	Holding company
Tabreed Al Maryah District Cooling Investment LLC	UAE	100	100	Holding company
District Utilities Energy Investments L.LC	UAE	100	100	Holding company
Tabreed Energy Investments owned by National Central Cooling PSC – One Person Company LLC	UAE	100	100	Holding company
Tabreed Utilities & Metering Energy Investment LLC	UAE	100	100	Holding company
Central Utilities & Metering Energy Investment LLC	UAE	100	100	Holding company
Tabreed India Private Limited	India	75	75	Holding company
Tabreed Infopark Cooling Private Limited	India	75	75	Holding company
Tabreed Asia Central Cooling Company PTE LTD	Singapore	75	75	Holding company
Tabreed Company for Infrastructure and Central Cooling Services LLC (Tabreed Misr)	Egypt	100	100	Holding company



3 MATERIAL ACCOUNTING POLICY INFORMATION

3.1 New standards, interpretations and amendments adopted by the Group

The accounting policies adopted in the preparation of the interim condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2024, except for the adoption of new standards effective as of 1 January 2025. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective. Several amendments apply for the first time in 2025, but do not have an impact on the interim condensed consolidated financial statements of the Group.

• Lack of exchangeability - Amendments to IAS 21

These amendments had no impact on the interim condensed consolidated financial statements of the Group.

International Tax Reform—Pillar Two Model Rules - Amendments to IAS 12

The amendments to IAS 12 have been introduced in response to the OECD's BEPS Pillar Two rules and include:

- A mandatory temporary exception to the recognition and disclosure of deferred taxes arising from the jurisdictional implementation of the Pillar Two model rules; and
- Disclosure requirements for affected entities to help users of the financial statements better understand an entity's exposure to Pillar Two income taxes arising from that legislation, particularly before its effective date.

The mandatory temporary exception – the use of which is required to be disclosed – applied starting the year ended 31 December 2024. The remaining disclosure requirements apply for annual reporting periods beginning on or after 1 January 2023, but not for any interim periods ending on or before 31 December 2024.

Pillar Two legislation has been enacted or substantively enacted in certain jurisdictions the Group operates in. The legislation became effective for the Group's financial year beginning 1 January 2025. The Group is in scope of the enacted or substantively enacted legislation and has performed an assessment of the Group's potential exposure to Pillar Two income taxes. Based on the assessment, the Pillar Two effective tax rates in most of the jurisdictions in which the Group operates are above 15%. However, there are a limited jurisdictions where the legislation has not been enacted or substantively enacted. The Group is in the process of assessing its exposure to the Pillar Two legislation and does not expect a material exposure to Pillar Two income taxes in those jurisdictions.

IAS 12 is amended to add the exception to recognizing and disclosing information about deferred tax assets and liabilities that are related to tax law enacted or substantively enacted to implement the Pillar Two Model Rules published by the Organization for Economic Co-operating and Development (the "Pillar Two legislation"). It is unclear if the Pillar Two Model Rules create additional temporary differences with regards to deferred tax remeasurement and the Group has applied the temporary exception as at 30 June 2025.



Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

4 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

The preparation of interim condensed consolidated financial statement requires management to make judgements, estimates and assumptions that affect the application of accounting policies and reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

In preparing these interim condensed consolidated financial statements, the significant judgments made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those applied to the consolidated financial statements for the year ended 31 December 2024.

5 REVENUE

	Three month 1 30 June	period ended (unaudited)		period ended (unaudited)
	2025	2024	2025	2024
	AED'000	AED'000	AED'000	AED'000
Revenue from supply of chilled water	624,197	586,480	1,069,889	1,034,573
Revenue from	18,483	24,967	38,700	44,978
value chain				
	642,680	611,447	1,108,589	1,079,551
Timing of revenue recognition:			9	
At a point in time	10,552	11,953	20,656	20,802
Over time	632,128	599,494	1,087,933	1,058,749
	642,680	611,447	1,108,589	1,079,551
Geographical location:				
Inside ÛAE	605,601	578,027	1,046,638	1,023,001
Outside UAE	37,079	33,420	61,951	56,550
	642,680	611,447	1,108,589	1,079,551

6 SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on the products and services. The two reportable operating segments are as follows:

- The **Chilled Water** segment constructs, owns, assembles, installs, operates and maintains cooling and conditioning systems. In addition, the segment distributes and sells chilled water for use in district cooling systems.
- The Value Chain Business segment is engaged in various ancillary activities relating to the Group's chilled water business. These services consist of manufacturing of pre-insulated systems of pipes and fittings for applications involving the transport and distribution of hot and cold fluids, design and supervision of mechanical and electrical systems and its installations in buildings and specialized facilities.

Segment performance is evaluated based on operating profit or loss and is measured consistently with the Group's operating profit or loss in the interim condensed consolidated financial statements.



Notes to the interim condensed consolidated financial statements NATIONAL CENTRAL COOLING COMPANY PJSC

30 June 2025 (unaudited)

SEGMENT INFORMATION (continued) 9

	Six m	onth period ended	nonth period ended 30 June 2025 (unaudited)	(ted)	Si	Six month period ended 30 June 2024 (unaudited)	30 June 2024 (unaudi	(pa
	Chilled	Value chain			Chilled	Value chain		
	water	business	Eliminations	Total	water	business	Eliminations	Total
	AED'000	AED'000	AED'000	AED'000	AED '000	AED '000	AED'000	AED:000
Revenue								
External revenue	1,069,889	38,700	590	1,108,589	1,034,573	44,978));	1,079,551
Inter-segment revenue		24,476	(24,476)		•	21,734	(21,734)	
Total revenue	1,069,889	63,176	(24,476)	1,108,589	1,034,573	66,712	(21,734)	1,079,551
Direct costs	(551,793)	(37,025)	12,370	(576,448)	(521,218)	(43,420)	12,040	(552,598)
Gross profit	518,096	26,151	(12,106)	532,141	513,355	23,292	(9,694)	526,953
Administrative and other expenses	(128,679)	(18,783)	9,127	(138,335)	(146,954)	(6,084)	6,635	(146,403)
Operating profit	389,417	7,368	(2,979)	393,806	366,401	17,208	(3,059)	380,550
Finance costs	(113,167)	(869)	e.	(113,865)	(116,901)	(643)		(117,544)
Finance income	18,429	30	×	18,459	24,217	13	€ (24,230
Other gains and losses, net	5,209	t	*	5,209	1,879	2300		1,879
Share of results of associates and joint ventures, net	14,549		•	14,549	18,196	(e)	•	18,196
Profit before tax for the period	314,437	6,700	(2,979)	318,158	293,792	16,578	(3,059)	307,311

Inter-segment revenues and expenses are eliminated at the Group level.

		Total	AED'000	13,495,117	523,839	98,581	14,117,537	7,155,667	7,155,667
31 December 2024 (Audited)	Value chain	business	AED'000	117,147	29	•	117,147	127,341	127,341
31		Chilled water	AED'000	13,377,970	523,839	98,581	14,000,390	7,028,326	7,028,326
		Total	AED'000	13,379,464	518,528	101,343	13,999,335	7,239,775	7,239,775
(unaudited)	hain	siness	AED'000	136,286	,(t),		136,286	115,171	115,171
0 June 202	Value	pq	¥						
30 June 2025 (unaudited	Value	Chilled water bu					13,863,049		



Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

7 BASIC AND DILUTED EARNINGS PER SHARE

Basic earnings per share are calculated by dividing the profit for the period attributed to the equity holders of the Company by the weighted average number of shares in issue throughout the period as follows:

	Three month period ended 30 June (unaudited)		Six month period ende 30 June (unaudited)	
•	2025 AED'000	2024 AED'000	2025 AED'000	2024 AED'000
Profit attributable to the equity holders of the Company (AED'000)	160,284	156,890	275,716	269,024
Weighted average number of shares (excluding treasury shares) outstanding during the period ('000)	2,841,956	2,841,965	2,841,956	2,841,965
Basic earnings per share (AED)	0.056	0.055	0.097	0.095

The Company does not have any instruments which would have a dilutive impact on earnings per share. Therefore, basic and diluted earnings per share are same for the period ended 30 June 2025 and 2024.

8 PROPERTY, PLANT AND EQUIPMENT

	30 June	31 December
	2025	2024
	AED'000	AED'000
	(Unaudited)	(Audited)
At the beginning of the period / year	4,449,578	4,471,687
Additions	6,847	20,263
Transfer from capital work in progress	127,080	160,293
Depreciation expense	(107,319)	(202,665)
At the end of the period / year	4,476,186	4,449,578



NATIONAL CENTRAL COOLING COMPANY PJSC Notes to the interim condensed consolidated financial state

Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

9 FINANCE LEASE RECEIVABLES

Movement in finance lease receivables during the period / year is as follows:

	30 June	31 December
	2025	2024
	AED'000	AED'000
	(Unaudited)	(Audited)
At the beginning of the period / year	2,783,172	2,856,029
Finance lease income	103,487	213,198
Variable lease income (CPI indexation)	13,920	25,605
Total finance lease income	117,407	238,803
Additions	<u>=</u>	40,016
Lease rentals received	(177,929)	(351,676)
At the end of the period / year	2,722,650	2,783,172

Finance lease receivables are allocated in the interim consolidated statement of financial position as follows:

	30 June	31 December
	2025	2024
	AED'000	AED'000
	(Unaudited)	(Audited)
Current	325,514	338,440
Non-current	2,397,136	2,444,732
	2,722,650	2,783,172

10 LONG TERM DEPOSITS

Long term deposits consist of AED 8.1 million (31 December 2024: AED 9.5 million) held with various commercial banks by one of the Group's subsidiaries; with an original maturity of 5 years. These deposits bear interest rates between 4.5 % to 5.25 % per annum.



Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

11 CASH AND BANK BALANCES

Cash and bank balances at the end of the reporting period as shown in the interim consolidated statement of cash flows can be reconciled to the related items in the interim consolidated statement of financial position as follows:

Cash and bank balances		30 June 2025 AED'000 (Unaudited) 164,998	31 December 2024 AED'000 (Audited) 143,592
Bank deposits		715,714	879,184
Cash and cash equivalents		880,712	1,022,776
Geographical concentration of cash and b	ank balances is as follows:		
		30 June	31 December
		2025	2024
		AED'000	AED'000
		(Unaudited)	(Audited)
Within the UAE		848,976	998,885
Outside the UAE		31,736	23,891
		880,712	1,022,776
12 INTEREST BEARING LOANS	S AND BORROWINGS		
		30 June	31 December
		2025	2024
	Effective interest rate %	AED'000	AED'000
		(Unaudited)	(Audited)
Term loan 1*	SOFR + margin	0.	1,895,761
Term loan 2	5.25%	38,804	41,207
Term loan 3	6.75%	7,404	7,400
Term loan 4	5.25%	41,595	44,174 7,178
Term loan 5 Term loan 6	6.75% EIBOR + margin	8,774 46,843	7,178 48,890
Term loan 6 Term loan 7	5.75%	3,642	10,000
Term real /	3.7.0	147,062	2,044,610

^{*} The facility was settled in March 2025.



Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

12 INTEREST BEARING LOANS AND BORROWINGS (continued)

Interest bearing loans and borrowings are disclosed in the interim consolidated statement of financial position as follows:

	30 June	31 December
	2025	2024
	AED'000	AED'000
	(Unaudited)	(Audited)
Current	17,202	1,911,230
Non-current	129,860	133,380
	147,062	2,044,610

Movement in the interest-bearing loans and borrowing during the period / year is as follows:

	30 June 2025 AED '000 (Unaudited)	31 December 2024 AED '000 (Audited)
At the beginning of the period / year	2,044,610	2,037,952
Drawdown during the period / year	5,218	14,887
Repayments (including interest) during the period / year	(1,907,574)	(14,343)
Transaction cost – amortised / written off / reclassified	4,808	6,114
At the end of the period / year	147,062	2,044,610

The interest-bearing loans and borrowing include an amount of AED 0.7 million (31 December 2024: AED 5.3 million) of unamortised transaction cost.



Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

13 ISLAMIC FINANCING ARRANGEMENT

		30 June	31 December
		2025	2024
	Effective profit rate %	AED'000	AED'000
		(Unaudited)	(Audited)
Islamic financing arrangement	SOFR + margin		640,666
-	_	-	640,666

The facility was settled in March 2025.

Islamic financing arrangement are disclosed in the interim consolidated statement of financial position as follows:

	30 June 2025 AED'000 (Unaudited)	31 December 2024 AED'000 (Audited)
Current	7 - 2	640,666
Non-current		
		640,666
Movement in the Islamic financing arrangement during the period	year is as follows:	
	30 June	31 December
	2025	2024
	AED'000	AED'000
	(Unaudited)	(Audited)
At the beginning of the period / year	640,666	638,135
Repayments during the period / year	(641,306)	:=:
Transaction costs – amortised / written off	640	2,531

The Islamic financing arrangement include an amount of AED nil (31 December 2024: AED 0.6 million) of unamortised transaction cost.

640,666

14 NON-CONVERTIBLE BONDS AND SUKUK

At the end of the period / year

	30 June 2025	31 December 2024
	AED '000	AED '000
	(Unaudited)	(Audited)
Non-convertible bonds (i)	1,826,209	1,824,082
Non-convertible sukuk (ii)	936,184	946,466
Green sukuk (iii)	2,559,841	245
	5,322,234	2,770,548



Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

14 NON-CONVERTIBLE BONDS AND SUKUK (continued)

(i) Non-convertible bonds

During the year 2020, the Group issued 7-year investment grade bonds of US\$ 500 million which are listed on the International Securities Market of London Stock Exchange. The bonds carry a coupon rate of 2.5% payable semi-annually. The bonds are repayable on 31 October 2027. The proceeds of the bonds were utilised to repay the previous term loan and to fund the future growth.

The bonds are stated net of discount and transaction costs incurred in connection with the bonds issuance, amounting to AED 10.3 million (30 June 2024: AED 14.5 million), which are amortised over the repayment period of the bonds using effective interest rate method.

(ii) Non-convertible sukuk

In 2018, the Group issued 7-year investment grade Islamic bonds (Sukuk) of US\$ 500 million which are listed on the International Securities Market of London Stock Exchange. The sukuk carries a profit rate of 5.5% payable semi-annually. The sukuk is repayable on 31 October 2025.

(iii) Green sukuk

During February 2025, the Group issued a non-convertible investment grade Islamic bond structured as Ijarah/ Murabaha, with a senior structured green certificate status to finance environmentally sustainable projects (Green Sukuk) of US\$ 700 million equivalent to AED 2,570.75 million which is listed on the International Securities Market of London Stock Exchange. The Sukuk carries a profit rate of 5.279% payable semi-annually, repayable on 5 March 2030.

All sukuks are stated net of transaction costs incurred in connection with the Sukuk arrangements, amounting to AED 11.4 million, which are amortised to the interim consolidated statement of profit or loss over the repayment period of the sukuk using effective interest rate method.

During the period 2025, Sukuk amounting to US\$ 3 million (30 June 2024: US\$ 206.7 million) were purchased as part of its liability management, with total buyback amounting to US\$ 245 million as at 30 June 2025 (30 June 2024: US\$ 239.7 million). The Management intends to hold these instruments without cancellation.

Non-convertible bonds and sukuk are disclosed in the interim consolidated statement of financial position as follows:

	30 June	31 December
	2025	2024
	AED'000	AED'000
	(Unaudited)	(Audited)
Current	936,184	946,466
Non-current	4,386,050	1,824,082
	5,322,234	2,770,548



Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

15 FINANCE COSTS

	Three month period ended 30 June (unaudited)		ende	onth period d 30 June audited)
	2025	2024	2025	2024
	AED'000	AED'000	AED'000	AED'000
			< 000	24.002
Interest on interest bearing loans	2,815	12,379	6,339	24,902
Profit on sukuk	47,428	14,214	70,696	38,351
Interest on bonds	11,468	11,468	22,956	22,956
Profit on Islamic financing arrangement		3,457	708	6,865
Amortisation of transaction costs	1,679	4,145	6,663	8,260
Interest on lease liabilities	2,393	3,268	4,804	6,128
Others	753	9,494	1,699	10,082
	66,536	58,425	113,865	117,544

16 INCOME TAX

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the interim condensed consolidated statement of profit or loss are:

Income taxes					
	Three month period		Six me	Six month period	
	ende	d 30 June	ended 30 June		
	(un	audited)	(unaudited)		
	2025	2024	2025	2024	
	AED'000	AED'000	AED'000	AED'000	
at a	15.000	17 245	21 215	29,770	
Current income tax expense Deferred income tax benefit relating to	17,960	17,345	31,215	(6,296)	
temporary differences	(1,975)	(3,910)	(4,122)	(0,290)	
Income tax expense recognised in statement of profit or loss	15,985	13,435	27,093	23,474	
Deferred income tax expense relating to temporary differences recognised in					
other comprehensive income	(62)	1,846	(1,639)	1,846	



Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

16 INCOME TAX (continued)

Deferred tax:

Reconciliation of deferred tax liabilities, net:

	30 June 2025 AED'000 (Unaudited)	31 December 2024 AED'000 (Audited)
At 1 January	(360,941)	(358,795)
Tax income recognised in profit or loss during the period/ year	4,122	5,121
Tax income (expense) recognised in other comprehensive income during the period/ year Other reclassifications	1,639 1,763	(1,536) (5,731)
At end of the period / year	(353,417)	(360,941)
Income tax payable:		
During the period, the movement of provision for tax was as follows:	30 June	31 December
	2025 AED'000 (Unaudited)	2024 AED'000 (Audited)
At 1 January Charge for the period / year Transfers/reclass	63,912 31,215	64,644 (732)
At end of the period/year	95,127	63,912

On 8 February 2025, The UAE Ministry of Finance has announced the issuance of Cabinet Decision No. 142 of 2024 on the introduction of the Top-up Tax for Multinational Enterprises, providing further details on the UAE Domestic Minimum Top-up Tax (UAE DMTT). The Group is currently not in scope of this legislation as its consolidated revenue does not exceed the €750 million threshold for any 2 out of the 4 preceding years.

17 COMMITMENTS AND CONTINGENCIES

Capital commitments

The authorised contractual commitments of the Group excluding associates and joint ventures as at 30 June 2025, contracted but not provided for amounted to AED 318.5 million (2024: AED 219 million). The Group's share of authorised future capital expenditure of associates at 30 June 2025 amounted to AED 1.5 million (2024: AED 1.1 million).



Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

17 COMMITMENTS AND CONTINGENCIES (continued)

Contingencies

The contingencies of the group excluding associates and joint ventures are as follow:

	30 June	31 December
	2025	2024
	AED'000	AED'000
	(Unaudited)	(Audited)
Performance guarantees	63,898	66,596
Advance payment guarantees	716	791
Financial guarantees	9,192	8,905
ŭ	73,806	76,292

The Group's share of contingencies of associates and joint ventures as of 30 June 2025 amounted to AED 83.6 million (2024: AED 82.5 million) and AED nil (2024: AED nil), respectively. The Group expects no outflow of economic resources and accordingly no provision has been made in the Interim condensed consolidated financial statements.

18 RELATED PARTY TRANSACTIONS AND BALANCES

Related parties represent associated companies, joint ventures, majority shareholder, directors, key management personnel of the Group and entities controlled, jointly controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Group's management.

Transactions with related parties included in the interim consolidated statement of profit or loss are as follows:

Associated companies:

	ended 3	Three month period ended 30 June (unaudited)		Six month period ended 30 June (unaudited)	
	2025 AED'000	2024 AED'000	2025 AED'000	2024 AED'000	
Revenue	3,835	6,357	7,567	8,690	
Direct costs	16,396	16,164	31,676	31,280	



NATIONAL CENTRAL COOLING COMPANY PJSC Notes to the interim condensed consolidated financial statements

30 June 2025 (unaudited)

18 RELATED PARTY TRANSACTIONS AND BALANCES (continued)

Balances with related parties included in the interim consolidated statement of financial position are as follows:

	30 June 2025 (unaudited)		
	Trade and other receivables AED'000	Trade and other payables AED'000	
Associates & joint venture companies	12,843	32,431	
	31 Decembe	er 2024 (Audited)	
	Trade and other	Trade and other	
	receivables	payables	
	AED'000	AED'000	
Associates & joint venture companies	10,183	28,719	

Compensation of key management personnel

The remuneration of key management personnel during the period is as follows:

	Three month period ended 30 June (unaudited)		Six month period ended 30 June (unaudited)		
	2025 2024 AED'000 AED'000		2025 AED'000	2024 AED'000	
Short-term benefits Employees' end of service benefits	3,052	3,082	6,038	6,157	
Total	3,091	3,117	6,113	6,227	
Number of key management personnel	6	6	6	6	



Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

19 DIVIDENDS AND BOARD REMUNERATION

In 2025, the Board of Directors proposed the distribution of cash dividends of 15.5 fils per share in respect of the fiscal year ended 31 December 2024. The shareholders at the Annual General Assembly Meeting held on 25 March 2025 approved the dividend. Accordingly, dividend amounting to AED 441 million was paid on 17 April 2025. The dividend on treasury shares amounts to AED 0.4 million (2024: 0.4 million)

In 2024, the Board of Directors proposed the distribution of cash dividends of 15.5 fils per share in respect of the fiscal year ended 31 December 2023. The shareholders at the Annual General Assembly Meeting held on 19 March 2024 approved the dividend. Accordingly, dividend amounting to AED 441 million was paid on 16 April 2024.

Furthermore, the Board of Directors' remuneration of AED 8.6 million for the year ended 31 December 2024 was also approved at the Annual General Assembly Meeting held on 25 March 2025. Board remuneration of AED 8.6 million for the year ended 31 December 2023 was approved at the previous Annual General Assembly Meeting held on 19 March 2024.

20 SEASONALITY OF OPERATIONS

Interim results fluctuate due to the seasonal demands for chilled water, in line with the average temperatures in the region. Tabreed's operations generally produce higher revenues in the summer due to increased customer consumption, while certain expenses such as depreciation, interest and operating expenses remain more evenly distributed throughout the fiscal year. As a result, interim operational profits are not indicative of operational profits on an annual basis.

21 FAIR VALUE MEASUREMENT

Some of the Group's financial assets are measured at fair value at the end of the reporting period. The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable and gives information about how the fair value of these financial assets are determined.

- Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities.
- Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.
- Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

The Group held the following financial instrument measured at fair value:

Fair value as at

	30 June 2025 AED'000 (unaudited)	31 December 2024 AED'000 (audited)	Fair value hierarchy	Valuation techniques and key inputs	Significant unobservable input	Relationship of unobservable inputs to fair value
Trade and other payables/ receival Derivative financial (liability) asset	(130)	50,152	Level 2	Significant observable inputs	None	Not applicable

There were no transfers between each of the levels during the period.



Notes to the interim condensed consolidated financial statements 30 June 2025 (unaudited)

22 SUBSEQUENT EVENTS

On June 30, 2025, the Group signed a share purchase agreement for the acquisition of PAL Cooling Holding LLC, which is primarily engaged in the district cooling and air conditioning business in the UAE. This acquisition is through a newly formed joint venture entity, equally owned by the Group and DIF Infra 7 Participations 8 B.V. The transaction is expected to be completed within 2025 and is subject to customary regulatory approvals.

23 COMPARATIVE INFORMATION

The comparative figures have been reclassified to conform to the current period presentation. Such reclassifications have no effect on the previously reported profit or retained earnings of the Group.

24 APPROVAL OF INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The interim condensed consolidated financial statements of the Group were authorized for issuance by the Board of Directors on 7 August 2025.